



EMERGENCY MOBILIZATION PREPAREDNESS BOARD

Washington, D.C. 20472

October 26, 1981

Packet for Distribution to Cabinet Members Prior to Meeting on the Emergency Mobilization Preparedness Board (EMPB)

The attached papers are for your review concerning the EMPB. The individuals shown on Attachment 2, the Board Liaison Officers, have been briefed on the EMPB concept.

The attachments are:

1. Copy of the draft Executive Memorandum which establishes the EMPB. The Executive Memorandum is an interim document which will be replaced later by a coordinated National Security Decision Directive. This attachment includes operational guidance for emergency mobilization preparedness. It also includes a copy of Mr. Meese's memorandum to Louis O. Giuffrida, dated August 13, 1981, which directed him to establish the Secretariat and the Working Groups.
2. List of Board Liaison Officers.
3. List of Agency Points of Contact for participating Agencies which do not sit on the Board.
4. List of Working Group officials.

Attachments 4

Attachment 1
DRAFT-EMPB
10/26/81

FOR OFFICIAL USE ONLY

Executive Memorandum

To: The Vice President
The Secretary of State
The Secretary of the Treasury
The Secretary of Defense
The Attorney General
The Secretary of the Interior
The Secretary of Agriculture
The Secretary of Commerce
The Secretary of Labor
The Secretary of Health and Human Services
The Secretary of Housing and Urban Development
The Secretary of Transportation
The Secretary of Energy
The Secretary of Education
The Director, Office of Management and Budget
The Director, Office of Science and Technology Policy
The Chairman, Joint Chiefs of Staff
The Director, Central Intelligence Agency
The Director, Office of Personnel Management
The Director, Federal Emergency Management Agency
The Assistant to the President for National Security Affairs
The Administrator, Environmental Protection Agency
The Chairman, Federal Communications Commission
The Chairman, Federal Reserve System
The Administrator, General Services Administration
The Postmaster General
The Director, Selective Service System
The Administrator of Veterans Affairs

Subject: Emergency Mobilization Preparedness Board

You are aware of the top priority that this administration has given to actions to revive the economy and strengthen our national defense. We have made important progress in both areas. We are now ready to give attention to another critical and complementary objective--improving the nation's preparedness to respond to emergencies.

With the establishment of the Emergency Mobilization Preparedness Board, I am formalizing my commitment to the attainment of this objective. The primary focus of the EMPB is on the civilian side of emergency preparedness.

FOR OFFICIAL USE ONLY

FOR OFFICIAL USE ONLY

2

The establishment of the EMPB is the first step in the development of a greater national capability to respond to emergencies. At the present time our people, economy and government are vulnerable to the consequences of major peacetime and wartime emergencies and incapable of responding effectively to the requirements that they generate. This vulnerability and lack of preparedness weakens our deterrence and reduces our ability to protect our vital interests.

In August, I instructed the Director of FEMA to proceed with the establishment of eleven functional working groups and a coordinating secretariat (attachment 1). The establishment of the EMPB is the final step in the development of the structure through which to attain our objectives.

Because of the vital contribution that this effort will make to national security and to my ability to meet my commitments to the American people, I have directed Richard Allen to chair the EMPB. It will consist of senior officials of major Federal agencies, each of whom will hold the rank of Deputy or Under Secretary. The Chairman has the authority to resolve mobilization preparedness issues within the framework of current Administration policy. In the judgement of the Chairman, if an issue does not fall within current policy it will be referred to me for resolution.

The EMPB is to prepare for my review a draft presidential decision document to include a statement of national policy on emergency mobilization preparedness and a plan of action consistent with this policy. Both are to reflect an integration of military and civilian objectives and capabilities, and to specify the level of resources required to attain the administration's objectives.

These materials are to be developed in accordance with the attached operational guidance (attachment 2).

When a coordinated National Security Decision Directive is ready, Presidential Directive NSC-57 will be rescinded.

Attachments 2

FOR OFFICIAL USE ONLY